# THE COVID-19 LAW AND POLICY CHALLENGE:

# THE FUTURE OF GLOBAL HEALTH LAW AND PAKISTAN'S POTENTIAL ROLE

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#### ABSTRACT

The management of the novel coronavirus has raised key questions regarding whether the international health law regime is able to adequately handle an outbreak of this magnitude. The structure and framework applicable to the international health law as well as the World Health Organization's constitution will be explored in this paper. The criticisms heaped on to the WHO and this framework for being ineffective and unable to deal with this outbreak will be considered. The paper will also identify ways in which the regime may be improved to effectively counter pandemics and other health emergencies, and will contextualise this within the ambit of Pakistan.

#### INTRODUCTION

The management of SARS-COV-2 and associated COVID-19 has raised key questions regarding whether the international health law regime is able to adequately handle a pandemic of this magnitude. In a highly fragmented and polarized geopolitical scene, the structure and operational proceedings of the World Health Organization (WHO) have been particularly criticized by some countries as partisan and ineffective in curtailing global pandemics. Some countries are withdrawing membership or cutting funding, while others flout the body for becoming politically motivated for other reasons. Moreover, the

International Health Regulations (2005) have been considered by some to leave too much to national discretion. These critiques necessitate a deeper understanding of the global health governance framework and the ways in which it falls short. This paper will also identify ways in which it may be improved to effectively counter pandemics, and other health emergencies and will contextualize this within the ambit of Pakistan.

1. The Law: Powers of the WHO and the International Health Regulations (2005)

Constitution of the World Health Organization

The World Health Organization (WHO) is a United Nations specialized agency, armed with a wide mandate that includes coordinating international action to boost public health and enable "the attainment by all peoples of the highest possible level of health." However, it differs from other international organizations (IOs) and specialized agencies because its Constitution allows it unique legislative and quasi-legislative powers, as well as the ability to pass resolutions through the World Health Assembly (WHA).

Article 19 of the Constitution provides the authority for the WHO (via the WHA) to adopt conventions or agreements with respect to any matter 'within the competence of the Organization.' This provides the WHO with the authority to exercise its wide-ranging constitutional objectives and functions within the health sphere.<sup>192</sup> Currently, the only conventions and treaties that

96

<sup>&</sup>lt;sup>192</sup> Lakin, A. (1997). The Legal Powers of the World Health Organization. Medical Law International, 3(1), 23–49.

have been successfully negotiated has been the Framework Convention on Tobacco Control (FCTC) in 2003 and the International Health Regulations (IHR), which were widely ratified and implemented by UN member States. The Pandemic Influenza Preparedness (PIP) Framework, developed following the H5N1 influenza outbreak in 2007, was passed unanimously by 194 State Parties at the World Health Assembly in 2011, is largely considered a positive step in promoting cohesion among states to overcome sovereignty constraints in favour of effective disease surveillance and response via a common virus-information sharing systems. While a welcome addition to the global health governance architecture, the PIP Framework is not considered "legally binding" within international law, as the WHO deliberately did not make use of its constitutional powers to give it such stature. 194

Article 21 of the Constitution allows the WHA to adopt regulations concerning "(a) sanitary and quarantine requirements and other procedures designed to prevent the international spread of disease; (b) nomenclatures with respect to diseases, causes of death and public health practices; (c) standards with respect to diagnostic procedures for international use; (d) standards with respect to the safety, purity and potency of biological, pharmaceutical and similar products moving in international commerce; (e) advertising and labelling of biological, pharmaceutical and similar products moving in international commerce."

<sup>&</sup>lt;sup>193</sup> Pandemic Influenza Preparedness (PIP) Framework - World Health Organization (WHO) ,https://www.who.int/influenza/pip/QA\_Flyer.pdf?ua=1

<sup>&</sup>lt;sup>194</sup> Lawrence O. Gostin, and David P. Fidler, "WHO's Pandemic Influenza Preparedness Framework: A Milestone in Global Governance for Health" (2011). Georgetown Law Faculty Publications and Other Works. 682.

https://scholarship.law.georgetown.edu/facpub/682

Article 22 states that these measures will come into force for all members after due notice, unless some states express reservations or rejection within a designated period. According to Alison Lakin, these "regulations" are closer to treaties than broader recommendations in the sense that they create legal rights and duties which are binding on States, yet States are also granted enough latitude to give effect to the regulation domestically.

Article 23 empowers the WHA "to make recommendations to Members with respect to any matter within the competence of the Organization." There is some confusion as to the precise legal nature of recommendations, i.e., whether they are persuasive with binding legal force. Some experts assert that recommendations carry "a measure of legality." However, it is useful to consider the ways through which the WHO issues these recommendations and the degree of their binding legality. These include: WHA Resolutions (no legal obligation, but a contractual obligation exists), codes of conduct (no legal obligation for implementation), technical standards (more pragmatic and expert oriented than political/legal) and other recommendations (WHO publications and existing corpus of technical rules – not binding). <sup>196</sup>

According to Lakin, recommendations have broadly been the preferred choice of WHO in using its powers to attain its objectives<sup>197</sup> and there are virtually no limits on the issuance and use of recommendations.

<sup>&</sup>lt;sup>195</sup> Ibid.

<sup>&</sup>lt;sup>196</sup> Lawrence O. Gostin, "Global Health and the Law." New England Journal of Medicine. May 01, 2014. https://www.nejm.org/doi/full/10.1056/nejmra1314094.

<sup>&</sup>lt;sup>197</sup> Lakin, A. (1997). The Legal Powers of the World Health Organization. Medical Law International, 3(1), 23–49.

### **RSIL LAW REVIEW VOL.4 2020**

Articles 61-62 of the Constitution, create an obligation for each member to "report annually on the action taken and progress achieved" by the people as well as in terms of implementing recommendations, conventions, agreements and regulations. However, States conform to this obligation erratically and there is little willingness to compel States by the WHO.

International Health Regulations (2005)<sup>198</sup>

The International Health Regulations (2005) are a legally binding instrument of international law that aim to assist countries to work together to save lives and livelihoods endangered by the international spread of diseases.

They entered into force in June 2007 creating a global framework to prevent, detect, assess and provide a coordinated response to events that may constitute a Public Emergency of International Concern (or PHEIC). 199 Article 1 of the IHR defines a PHEIC as, "an extraordinary event which is determined to constitute a public health risk to other States through the international spread of disease and to potentially require a coordinated international response." Thus, a PHEIC denotes not only the increased susceptibility of disease spread across borders, but that it requires a timely, multifocal and coordinated response from States and the WHO. International public health security relies on the appropriate and timely management of public health risks, which in turn depend on effective national capacities and

<sup>&</sup>lt;sup>198</sup> International Health Regulations (2005) – World Health Organization Publications <a href="https://apps.who.int/iris/bitstream/handle/10665/246107/9789241580496-eng.pdf?sequence=1">https://apps.who.int/iris/bitstream/handle/10665/246107/9789241580496-eng.pdf?sequence=1</a>

<sup>199</sup> Ibid.

<sup>&</sup>lt;sup>200</sup> Ibid.

# **RSIL LAW REVIEW VOL. 4 2020**

international and inter-sectoral collaboration. The IHR comprise a legal instrument specifically designed to support the attainment of this goal.

The IHR focuses on critical areas of work that broadly revolve around four themes: fostering global partnership, strengthening national capacity, preventing and responding to PHEICs and legal issues and monitoring.<sup>201</sup> The articles contained within the IHR not only create obligations on States towards the provision of health services, but also strengthens the functions of the WHO, particularly its global alert and response systems, and the management of risks.

State obligations under IHR<sup>202</sup>

According to Article 3, States must adhere to the full spectrum of human rights and the guidance provided by the Charter of the United Nations and the Constitution of the World Health Organization. This ensures that fundamental rights of the affected, as well as other segments of the public, such as travelers, vulnerable demographics or those at risk, are protected in light of the WHO and the broader UN Charter. In addition, States have the right to legislate and implement legislation in pursuance of health policies while "upholding the purpose of the IHR" as per the principles of international law. This means that while the IHR provides recommendations and regulations to be implemented by States, the States can choose to adopt these in line with their own domestic legal and governance systems, socio-

https://apps.who.int/iris/bitstream/handle/10665/69770/WHO CDS EPR IHR 2007. 1 eng.pdf?sequence=1

100

<sup>&</sup>lt;sup>201</sup> Areas of Work – World Health Organization

<sup>&</sup>lt;sup>202</sup> World Health Organization International Health Regulations (2005). http://www.who.int/ihr/publications/9789241596664/en/

political contexts and policies.<sup>203</sup> In implementation of health measures broadly, States are obligated to uphold the rights of travellers and ensure international traffic is not disrupted; in case of disruptions are unavoidable, research-backed evidence of human risk to human health and other data must be shared with the WHO authorities.<sup>204</sup>

According to Article 5, States are mandated to develop core capacity requirements to "detect, assess, notify and report events in accordance with the regulations" within the ambit of wider disease surveillance. The WHO can further assist in State Parties to develop, strengthen and maintain these required capacities if requested. Article 6 further obligates State Parties to report by the most efficient means of communication, all events which may constitute a public health emergency of international concern (PHEIC) within its territory within 24 hours of its assessment. Following this, the State is required to maintain close communication with the WHO regarding the spread of the disease, measures employed, difficulties encountered, and other information. The aim is to create a robust system of reporting in PHEICs and other potential outbreaks in order to "respond promptly and effectively to public health risks." In case of unprecedented outbreaks of a novel disease, States are obligated to notify the WHO and share all relevant information.

https://www.who.int/ihr/Toolkit Legislative Implementation.pdf?ua=1

 $<sup>^{203} \</sup>rm International~Health~Regulations$  - Toolkit for Legislative Implementation, World Health Organization (WHO)

<sup>&</sup>lt;sup>204</sup> Article 43, International Health Regulations (IHR) - (2005). World Health Organization http://www.who.int/ihr/publications/9789241596664/en/

 $<sup>^{205}</sup>$  Articles 5, 13, 19-22, International Health Regulations (IHR) - (2005). World Health Organization

http://www.who.int/ihr/publications/9789241596664/en/

<sup>&</sup>lt;sup>206</sup> Article 7, International Health Regulations (IHR) - (2005). World Health Organization http://www.who.int/ihr/publications/9789241596664/en/

Article 54 creates obligations on State Parties for reporting and review of implementation of IHR in the WHA.<sup>207</sup> The WHO is also empowered to periodically conduct studies to evaluate the functioning of the Regulations, submitting these to the WHA for review and deliberation. Article 56 governs dispute settlement mechanisms. According to this, in case of a dispute regarding the IHR, State Parties are mandated to resolve the dispute through negotiation or any other peaceful means of their own choice, including good offices, mediation or conciliation. If the dispute is not settled, the States Parties may refer the dispute to the Director-General, who shall make every effort to settle it, or refer to arbitration. In case the dispute is between the WHO and State Parties, the matter shall be submitted to the WHA.

#### 2. KEY CONCERNS UNDER THE CURRENT FRAMEWORK

Poor Monitoring and Accountability of Member States

Despite extended compliance deadlines, no Member State is in complete compliance with the IHR's core competencies - including detection, assessment, notification, reporting and responding to public health risks.<sup>208</sup> Europe achieved the highest level of compliance at 72% across all competencies, and Africa ranked the lowest at 44% according to the WHO's State Parties Self-Assessment Annual Reporting Tool ("SPAR").<sup>209</sup> Notably,

102

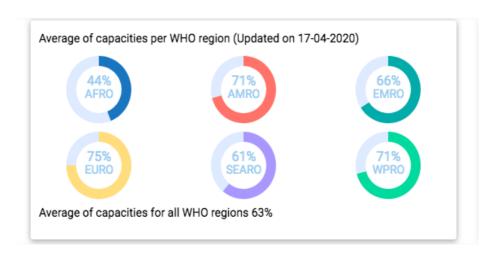
<sup>&</sup>lt;sup>207</sup> Article 54, International Health Regulations (IHR) - (2005). World Health Organization http://www.who.int/ihr/publications/9789241596664/en/

 $<sup>^{208}</sup>$  Articles 5, 13, Annex 1 - International Health Regulations (2005). World Health Organization

http://www.who.int/ihr/publications/9789241596664/en/

<sup>&</sup>lt;sup>209</sup> State Party Annual Report (SPAR) 2020 –World Health Organization https://extranet.who.int/e-spar/#submission-details

however, the SPAR (discussed below) has been criticized for its lack of independent validation. National evaluation of compliance is also seen as inconsistent, presenting challenges in implementing the IHR regimes.<sup>210</sup>



According to the Report of the High Level Panel,<sup>211</sup> only a third of the 196 State Parties to the International Health Regulations have reported compliance to the IHR core capacity requirements. However, despite having 128 non-compliant countries, the WHO has no enforcement mechanisms in place to ensure the implementation of the IHR framework, primarily due to the absence of an effective review mechanism.

Key:

AFRO = WHO Regional Office for Africa;

AMRO = WHO Regional Office for the Americas;

EMRO = WHO Regional Office for the Eastern Mediterranean;

EURO = WHO Regional Office for Europe;

SEARO = WHO South-East Asia Regional Office;

WPRO = WHO Regional Office for the Western Pacific.

<sup>&</sup>lt;sup>210</sup> Tonti, Lauren. "The International Health Regulations: The Past and the Present, But What Future?" Harvard International Law Journal, April 21, 2020.

https://harvardilj.org/2020/04/the-international-health-regulations-the-past-and-thepresent-but-what-future/.

<sup>&</sup>lt;sup>211</sup> Protecting humanity from future health crises: report of the High-Level Panel on the Global Response to Health Crises, A/70/723

There are predominantly three reasons for the weak monitoring and evaluation mechanism – the voluntary nature of self-assessments by member States, the lack of financial assistance to support implementation in poorer countries, and the absence of sanctions for non-compliance.<sup>212</sup> In terms of financing particularly, it is important to note that imposing similar sanctions upon developing and developed nations for non-compliance will set unreasonable standards and expectations. Not only have previous efforts<sup>213</sup> to reinforce compliance via sanctions such as trade tariffs and embargoes proved unsuccessful, 214 but it is also irrational to expect countries with limited resources to build core capacities such as, surveillance and laboratory services, without financing or technical support. In case any State is in violation of any recommendation of the WHO that has been issued during a PHEIC, that can be challenged both under the IHR and the World Trade Organization (WTO)<sup>215</sup> dispute settlement procedures outlined in Article 53 of the IHR. The WTO has created exceptions for restrictions on trade under Articles XX-XXI of the General Agreement of Trade in Services (GATS) in cases of threats of health and safety, applicable to PHEICs. No case has been brought before the WTO for adjudication for reasons pertaining to the measures taken by a member State in a PHEIC.<sup>216</sup>

<sup>&</sup>lt;sup>212</sup> Ibid.

<sup>&</sup>lt;sup>213</sup> past efforts have included discussions circulating the plausibility of imposing sanctions. (A joint study by the WHO and WTO Secretariat)

<sup>&</sup>quot;WTO Agreements and Public Health." World Health Organization - World Trade Organization, 2002. https://www.wto.org/english/res\_e/booksp\_e/who\_wto\_e.pdf. <sup>214</sup> Ibid.

<sup>&</sup>lt;sup>215</sup> Zhou, Jingyuan. "Guest Post: Facilitating WTO-compliant Responses to International Public Health Emergencies." International Economic Law and Policy Blog. Accessed July 30, 2020. https://ielp.worldtradelaw.net/2020/03/guest-post-facilitating-wto-compliant-responses-to-international-public-health-emergencies-introduct.html#\_edn20.

<sup>216</sup> Ibid.

The IHR Core Capacity Monitoring Framework 2010 accompanied by the IHR Monitoring Tool identifies 8 specific core capacities (Laboratories, Human Resources. Surveillance, Preparedness, Response, Risk Communication, Coordination and National IHR Focal Point (NFP), National legislation, policy and financing), as well as 5 other capacities concerning points of entry and specific hazards. For evaluation of implementation of these 13 capacities, member states are expected to assess their own compliance to them and then report it to the WHO. Under the IHR Monitoring tool, the State Parties were expected to issue formal reports to the WHO in 2012 (with additional reports in 2014 and 2016 for governments that requested extensions) in light of their compliance to the IHR regulations. However, in 2014 only 64 State Parties reported meeting core capacities while 48 countries failed to respond to the WHO'. The Reporting did indicate a significant increase after Self-Assessment Annual Reporting Tool (SPAR) was introduced but still did not reflect complete compliance.<sup>218</sup> Nevertheless, even if the countries had managed to report in a timely manner, the crux of the problem lies in the voluntary self-assessment mechanism of the evaluation that has prevented states from issuing an objective evaluation of their national preparedness plan. Self-Assessments are deemed to be "inherently self- interested and unreliable, absent rigorous independent validation."219

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<sup>&</sup>lt;sup>217</sup> WHO. Implementation of the International Health Regulations (2005): report of the Review Committee on Second Extensions for Establishing National Public Health Capacities and on IHR Implementation: report by the Director General. March 27, 2015: para. 17. http://apps.who.int/gb/ebwha/ pdf files/WHA68/A68\_22Add1-en.pdf. Accessed May 27th, 2020.

<sup>218</sup> Ibid

<sup>&</sup>lt;sup>219</sup> Gostin, Lawrence O., and Rebecca Katz. "The International Health Regulations: The Governing Framework for Global Health Security." The Milbank Quarterly 94, no. 2 (November 2016): 264–313. https://doi.org/10.1111/1468-0009.12186.

# SPAR (Self-Assessment Annual Reporting Tool) and its Challenges

The IHR Monitoring and Evaluation Framework consists of four components; the State Party Self-Assessment Annual Report, (annual reporting is mandatory as per Article 54 of the IHR (2005)) and three voluntary assessments namely Joint External Evaluation (JEE), after action reviews and simulation exercises. For the COVID-19 pandemic, a monitoring and evaluation (M&E) framework has been prepared to facilitate monitoring at the global and national level. The SPAR tool consists of 24 indicators for the 13 IHR capacities needed to detect, assess, notify, report and respond to PHEIC.<sup>220</sup> While annual reporting is mandatory, the use of the SPAR tool is completely voluntary.<sup>221</sup> However, the biggest problem in the implementation of this approach lies in the coordination and collaboration of the national focal points with other sectors. In fact, the challenges to the multi-sectoral action may be more acute in low-income and middle-income countries, where the institutions are relatively more fragile and the governance structure is more fragmented; these factors undermine multi-sectoral pro-activity and progress.

Recently, self-reporting tools have been recently gaining currency as useful mechanisms for ensuring States comply with their international human rights obligations.<sup>222</sup> A study analyzing compliance to the UN Convention against torture concluded that self-reporting tools resulted in improved human rights

<sup>&</sup>lt;sup>220</sup> "WTO Agreements and Public Health." World Health Organization - World Trade Organization, 2002. https://www.wto.org/english/res\_e/booksp\_e/who\_wto\_e.pdf.

<sup>&</sup>lt;sup>222</sup> Creamer, Cossette D., and Beth A. Simmons. "The Proof Is in the Process: Self-Reporting Under International Human Rights Treaties – ERRATUM." *American Journal of International Law* 114, no. 2 (2020): 352. doi:10.1017/ajil.2020.8

# **RSIL LAW REVIEW VOL.4 2020**

outcomes. 223 However, sovereignty and lack of transparency continue to pose the greatest challenge to effective self-reporting and compliance.<sup>224</sup> Due to the voluntary nature of self-reporting measures, States may simply omit reporting on its adherence to core capacities, and because of a lack of external assessments to independently evaluate capacities, such States will not be held accountable. With the outbreak of pandemics like COVID-19, this can particularly result in flawed coordination and responses, exacerbating the spread of the virus. False estimates, or untrue reporting results in overstated competence of States in terms of preparedness and response capacity. In March 2020, the WHO launched a Strategic Preparedness and Response Plan for countering COVID-19, which evaluated which countries are at highest risk of becoming epicenters, based on reporting of compliance with IHR core capacities.<sup>225</sup> In such situations, faulty reporting can impact not just the risk categorization of pandemic spread, but also confound policy recommendations and prevent the WHO from effectively making decisions such as declaring a PHEIC in a timely fashion (as discussed below).

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<sup>&</sup>lt;sup>223</sup> Creamer, Cosette D., and Beth A. Simmons. "Do Self-Reporting Regimes Matter? Evidence from the Convention Against Torture." *International Studies Quarterly* 63, no. 4 (2019): 1051-064. doi:10.1093/isq/sqz043

<sup>&</sup>lt;sup>224</sup> Mitchell, Ronald B. "Sources of Transparency: Information Systems in International Regimes." *International Studies Quarterly* 42, no. 1 (1998): 109-30. doi:10.1111/0020-8833.00071.

 $<sup>^{225}</sup>$  Strategic Preparedness and Response Plan for COVID-19, March 2020 - World Health Organization

https://reliefweb.int/sites/reliefweb.int/files/resources/covid-19-sprp-country-status-12march2020.pdf

# Lack of Funding at the WHO<sup>226</sup>

A global health architecture can only better respond to a health crisis if it has sufficient financial resources. Unfortunately, the WHO's financial reserves are not adequate to cater to the demands of the current pandemic and in fact necessitate a funding requirement of US\$ 1.74 billion till December 2020.<sup>227</sup> The WHO has received 37.8% of the designated funding and there is a 48.7% gap that remains to be fulfilled. It is important to note that most of these contributions have been received from regional organizations or donations vis-à-vis Member States; the World Health Organization slashed assessed contributions (member state dues) by twenty percent (20%) between 2010-2015.<sup>228</sup> A factor for this could be the failure on part of the states to recognize international health financing as a global public good. Health Security preparedness for pandemic threats, has never been 'the highest priority for the health community nor the security community' and currently there are very few incentives at the country level to prioritize pandemic preparedness for international or domestic budgeting cycles'. 229 These heightened financial pressures have increased the dependency of the WHO on voluntary funds: ' One of the biggest threats to WHO's success is that less than 20 percent of

<sup>&</sup>lt;sup>226</sup> Reddy, S., Mazhar, S. & Lencucha, R. The financial sustainability of the World Health Organization and the political economy of global health governance: a review of funding proposals. *Global Health* 14, 119 (2018).

<sup>&</sup>lt;sup>227</sup> "COVID-19 Contributions Tracker." World Health Organization. World Health Organization. Accessed May 30, 2020. <a href="https://www.who.int/emergencies/diseases/novel-coronavirus-2019/donors-and-partners/funding">https://www.who.int/emergencies/diseases/novel-coronavirus-2019/donors-and-partners/funding</a>.

<sup>&</sup>lt;sup>228</sup> "Global Pandemics and Global Health." Independent Commission on Multilateralism, 2017. https://www.ipinst.org/wp-content/uploads/2017/10/Global-Pandemics-and-Global-Public-Health1.pdf.

<sup>&</sup>lt;sup>229</sup> "Concept Note: Global Health Security Challenge Fund ." Center for Strategic and International Studies, n.d. https://www.cgdev.org/sites/default/files/GHS-Challenge-Fund-Concept-Note.pdf.

the budget comes in the form of flexible assessed contributions<sup>230</sup> with almost 80 percent of the budget coming in from extra budgetary sources, of which 93 percent is earmarked by donors for specific programs.<sup>231</sup>. For example the polio eradication campaign utilizes 25 percent of the WHO budget<sup>232</sup> and if the campaign were to succeed in achieving its goals, the organization would get bankrupt. Moreover, the political rivalry between the U.S and China may likely affect the funding operations of the WHO as the U.S who is the largest donor of the agency has threatened to 'make a temporary freeze of the American funding to the WHO permanent'.<sup>233</sup> Trump had already frozen about USD\$ 400 million of the funding and taking away all of its funding (approximately USD\$ 900 million worth of contributions every two years)<sup>234</sup> would definitely result in a massive financial vacuum for the agency.

The Report of the Panel suggests that in order to redress these financial challenges of the WHO, the multilateral structure ought to mobilize funds for the agency, there needs to be a 10 percent increase in the organization's assessed funding, and a further 1 billion should be invested in the organization for supporting measures that will assist the strategic coordination of existing resources. All these measures will eventually result in

<sup>&</sup>lt;sup>230</sup> Jerving, Sara. "WHO Launches Foundation to Expand Its Funding Base." Devex. Devex, May 27, 2020. https://www.devex.com/news/who-launches-foundation-to-expand-its-funding-base-97340.

<sup>&</sup>lt;sup>231</sup> Ibid.

<sup>232</sup> Ibid.

<sup>&</sup>lt;sup>233</sup> Jerving, Sara. "WHO Launches Foundation to Expand Its Funding Base." Devex. Devex, May 27, 2020. https://www.devex.com/news/who-launches-foundation-to-expand-its-funding-base-97340.

<sup>&</sup>lt;sup>234</sup> Ward, Alex. "Trump Threatens to Permanently Cut WHO Funding If It Doesn't Reform in 30 Days." Vox. Vox, May 19, 2020.

https://www.vox.com/2020/5/19/21263494/coronavirus-trump-who-china-funding-cut-letter.

the WHO being better equipped financially to fight future pandemics, implement the IHR core capacity regime and support the research and development fund. In light of these recommendations, issued in 2016, a WHO Contingency Fund for Emergencies (CFE) was set up that was to be financed fully by the member states according to the scale of their current assessment. The CFE has released nearly 9 million to support the preparedness and response activities carried out during the COVID-outbreak<sup>235</sup> but the stats of the required funding suggest that further financial aid is still required. The COVID-19 Strategic Preparedness and Response Plan (SPRP) suggests, that the US\$ 1.74 billion demand<sup>236</sup> includes the agency's requirements under the Global Humanitarian Response Plan (GHRP) with over US\$ 550 million allocated for operations in countries with ongoing or new humanitarian or refugee response crises. <sup>237</sup>

In an effort to broaden its funding base, the WHO on the 27<sup>th</sup> of May 2020, announced the creation of a foundation (WHO Foundation) that will invite funding from international major donors, the private sector and the general public.<sup>238</sup> This fund is legally separate from the WHO and from the COVID-19 Solidarity Respond and aims to implement the organization's general programming needs. An average of 70% to 80% of the funds will be directed

<sup>&</sup>lt;sup>235</sup> "Contingency Fund for Emergencies." World Health Organization. World Health Organization. Accessed May 30, 2020.

https://www.who.int/emergencies/funding/contingency-fund-for-emergencies.  $^{\rm 236}$  Ibid.

<sup>&</sup>lt;sup>237</sup> World Health Organization. "COVID-19 WHO Appeal."

Https://Www.who.int/Emergencies/Diseases/Novel-Coronavirus-2019/Donors-and-

Partners/Funding, World Health Organization, 24 May 2020.

<sup>&</sup>lt;sup>238</sup> The WHO chief added that the WHO is one of the few international organizations that has not received any funding from the general public.

Jerving, Sara. "WHO Launches Foundation to Expand Its Funding Base." Devex, May 27, 2020. https://www.devex.com/news/who-launches-foundation-to-expand-its-funding-base-97340.

towards the WHO secretariat while the remaining amount shall be handed to its implementing partners.<sup>239</sup> While the Foundation's mandate is broader than the Covid-19 pandemic, yet its creation has been a result of the looming threat of the WHO's funding issues.

Furthermore, innovative collaborations such as Access to COVID-19 Tools Accelerator (ACT-A), which represents a concert between States, supranational organizations such as the European Union, as well as other global health organizations, <sup>240</sup> are also being undertaken to diversify funding pathways for a common goal, such as countering COVID-19. ACT-A brings together governments, scientists, businesses, civil society, and philanthropists and global health organizations with the aim of "accelerating development, production, and equitable access to COVID-19 tests, treatments, and vaccines"241 around the world.

Problematic Procedure of Declaring a Public Health Emergency of International Concern (PHEIC)<sup>242</sup>

One issue that has been the subject of much speculation in the COVID-19 outbreak is the limitations around the WHO's emergency alert system, including the mechanisms behind the declaration of a public health emergency of international concern (PHEIC).

<sup>&</sup>lt;sup>239</sup> Ibid.

<sup>&</sup>lt;sup>240</sup> World Health Organization – ACT-A Initiative

https://www.who.int/initiatives/act-accelerator

<sup>&</sup>lt;sup>241</sup> Ibid.

<sup>&</sup>lt;sup>242</sup> "A Framework for Global Outbreak Alert and Response." World Health Organization. World Health Organization, December 20, 2015.

https://www.who.int/csr/resources/publications/surveillance/WHO\_CDS\_CSR\_2000\_2 /en/.

Under Article 1<sup>243</sup> of the IHR, a PHEIC is defined by two characteristic features: international spread of the disease and need for an internationally coordinated response. Concurrently, Article 12 and Annex 2 of the IHR account for the risk of interference with international traffic as an important part of determining a PHEIC. These can conflict – as was the case in the COVID-19 response – causing confusion regarding the imminence of the disease and its spread. The same article further requires the Director-General of the WHO to consider the information provided by the reporting state, apply scientific principles in assessing the available evidence, assess the risk to human health and of international spread of the disease, and the risk of interference with international traffic – before announcing a PHEIC.

Generally, the WHO has been credited with creating provisions that prioritize scientific evidence (and not political clout) in its decision to declare a PHEIC. Furthermore, the WHO can also rely on unofficial reports of disease-spread in cases where member states in question are unwilling to comply. However, this is constrained by verification provisions – any information gained from unofficial sources needs to be verified by the Member State before effective action can be taken. This is particularly true in the case of Iran during COVID-19, as it allegedly failed to report the scale of its coronavirus outbreak even to local health authorities in order to conduct elections and religious proceedings as planned.<sup>244</sup> This resulted in the country becoming an

<sup>&</sup>lt;sup>243</sup> See Annex for IHR Articles

World Health Organization International Health Regulations (2005).

http://www.who.int/ihr/publications/9789241596664/en/

<sup>&</sup>lt;sup>244</sup> Behravesh, Maysam. "The Untold Story of How Iran Botched the Coronavirus Pandemic." Foreign Policy, March 24, 2020. https://foreignpolicy.com/2020/03/24/how-iran-botched-coronavirus-pandemic-response/.

epicenter for disease spread to parts of the Middle East and South Asia. Similar claims have been made against China, the original hub of the coronavirus outbreak, that it delayed informing the WHO of the scale of the initial outbreak, confounding the decision of declaring a PHEIC.<sup>245</sup> Even if a State Party does not corroborate an unofficial source, the WHO must be empowered to undertake its own analysis, sharing information transparently to the fullest extent possible in accordance with Article 11 of the International Health Regulations.<sup>246</sup> The World Health Assembly could also amend the decision instrument to reduce States Parties' reporting discretion, avoiding delayed notification or verification by expanding the list of diseases that require automatic notification to expedite the process.

Furthermore, the WHO's emergency response and emergency declaration frameworks must be integrated with International Health Regulations' processes to minimize confusions and increase coordinated action. Presently, the WHO uses the Emergency Response Framework to inform the international community of an outbreak in an incremental manner. However, during the H1N1 and EVD outbreaks, the WHO's use of this framework and the IHR declaration resulted in confusion from decision-makers leading the organization.<sup>247</sup> At this stage, it would be pertinent to integrate a gradient system in the International Health Regulations through the WHA, or develop clear guidelines under Article 11. These would streamline the process of

<sup>&</sup>lt;sup>245</sup> Leaked WHO files show China Delayed Releasing Important Information to WHO, Sky News, June, 2020 <a href="https://news.sky.com/story/coronavirus-leaked-who-files-show-china-delayed-releasing-important-information-11999027">https://news.sky.com/story/coronavirus-leaked-who-files-show-china-delayed-releasing-important-information-11999027</a>

<sup>&</sup>lt;sup>246</sup> Gostin, Lawrence O., Mary C. Bartolo, and Eric A. Friedman. "The International Health Regulations 10 Years On: The Governing Framework for Global Health Security." Georgetown University Law Center, 2015.

https://scholarship.law.georgetown.edu/cgi/viewcontent.cgi?article=2544&context=facpu b.

<sup>&</sup>lt;sup>247</sup> Ibid.

declaring a PHEIC and allow for more cohesive and decisive action from the multilateral institution during disease outbreaks.

Lack of reform of WHO and its Constitution

Despite the enactment of the IHR and other recommendations, some claim that the WHO's structure is in need of dire reform. In the 2000s, with the rise of non-communicable diseases with zoonotic origins and now, the COVID-19 outbreak, there need to be broader frameworks and additional mechanisms that can compel states to abide by their reporting requirements, as well as implement broad-scale reforms across its health sector.

This can be achieved by either engaging the WHO's law-making powers, while the FCTC and the IHR are welcome exceptions, the WHO has been averse in using its legal powers and its forums such as the WHA in impacting actionable response.<sup>248</sup> Alternatively, it can also be achieved by amending the WHO Constitution. Any amendments to the WHO Constitution present an arduous and cumbersome process. However, if undertaken as part of a systematic development of the normative function of the WHO, it could be helpful in boosting the organization's international role and significance,<sup>249</sup> especially in the post-pandemic world. This can involve mandating external assessments from independent evaluators to effectively sanction or penalize States that were not compliant with IHR core competencies. Alternatively, legal amendments can also be introduced to penalize delayed reporting of

 $<sup>^{248}</sup>$  Lakin, A. (1997). The Legal Powers of the World Health Organization. Medical Law International, 3(1), 23–49.

<sup>&</sup>lt;sup>249</sup> Ibid.

novel disease outbreaks of zoonotic origins, which have the potential to turn into epidemics or pandemics.

It is further noted that especially after the Ebola crisis, the case for reform at the WHO revolved exclusively around emergency responses, underplaying the need for strengthening health sectors broadly. All reforms have been centered around preparing the WHO and other agencies to tackle a crisis-ridden outbreak, akin to disaster preparedness at a time where the approach needed to be even more robust investment in strengthening national health systems. At the multilateral front, funds and donors too organized around the need for emergency health planning, and instead of overhauling and empowering existing institutions, erected new ones (such as the World Bank's Pandemic Emergency Facility), to tackle problems that seemingly arise out of a common origin. As Meisterhans purports, "crisis management underscores the importance of strengthening primary health care and public health systems," and it is critical to reform the WHO response mechanism to underpin the tenets of broader reform.<sup>250</sup>

## Broader political challenges to the IHR/WHO

The IHR provides a framework for countries across the world to coordinate responses against infectious diseases and generally strengthen health services for their citizens. However, it is now clear that sustained multilateral and bilateral partnerships are needed for low-income countries to make progress with their capacity to detect and contain global health threats due to funding

<sup>&</sup>lt;sup>250</sup> Meisterhans, Nadja. "The World Health Organization in Crisis—Lessons to Be Learned Beyond the Ebola Outbreak." The Chinese Journal of Global Governance 2, no. 1 (2016): 1-29.

constraints.<sup>251</sup> But while overcoming the financial barriers to achieving the IHR is fraught with difficulties, overcoming political obstacles may present a yet more daunting challenge.

Time and time again, it has been clear that the WHO mechanism is fraught with political considerations. In 2007's World Health Assembly (WHA), member States rejected Taiwan's bid to gain membership to WHO, largely because of China's concerns about the application – as the latter feared it would be a step in recognizing Taiwan as an independent state. <sup>252</sup> In 2020's WHA, in the midst of the COVID-19 pandemic, the forum emerged as a battleground between the United States, who sought to undermine the multilateral WHO; China, who was blamed for spreading the pandemic; and EU states that demanded independent evaluation of the COVID-response. <sup>253</sup> At the conclusion of this year's WHA, the WHO had agreed to a comprehensive, independent evaluation of its coronavirus response, while China agreed to provide USD 2 billion in aid to countries struggling to contain the pandemic. <sup>254</sup>

Global political considerations have never been fully divorced from the functioning of the WHO and IHR. Thus, building a global consensus and fostering global political will is critical in implementing the IHR, organizing

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<sup>&</sup>lt;sup>251</sup> International Health Regulations – The Challenges Ahead, Lancet Journal, 2007 <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS0140673607607880/fulltext">https://www.thelancet/article/PIIS0140673607607880/fulltext</a> <a href="https://www.thelancet.com/journals/lancet/article/PIIS014067880/fulltext">https://www.thelancet/article/PIIS014067880/fulltext</a> <a href="https://www.thelancet/article/PIIS014067880/fulltext">https://www.thelancet/article/PIIS014067880/fulltext</a> <a href="https://www.thelancet/article/PIIS01406780/fulltext">https://www.thelancet/article/PIIS01406780/fulltext</a> <a href="https://www.thelancet/article/PIIS01406780/fulltext/">https://www.thelancet/article/PIIS01406780/fulltext</a> <a href="https://www.thelancet/article/PIIS01406780/fulltext/">https://www.thelancet/article/PIIS01406780/fulltext</a> <a href="https://www.thelancet/article/PIIS01406780/fulltext/">https://www.thelancet/article/PIIS01406780/fulltext</a> <a href="https://www.thelance

<sup>&</sup>lt;sup>253</sup> Jacobs, Andrew, and Michael. "U.S.-China Feud Over Coronavirus Erupts at World Health Assembly." The New York Times. The New York Times, May 18, 2020. https://www.nytimes.com/2020/05/18/health/coronavirus-who-china-trump.html.

<sup>&</sup>lt;sup>254</sup> Bociurkiw, Opinion by Michael. "Is China the New Leader on the World Health Stage?" CNN. Cable News Network, May 21, 2020.

https://edition.cnn.com/2020/05/20/opinions/world-health-assembly-xi-trump-bociurkiw/index.html.

**RSIL LAW REVIEW VOL.4 2020** 

funding channels and creating effective and impactful North-South and South-South exchanges to bolster national core capacities of developing and LDCs.

#### 3. PAKISTAN AND THE WHO

Assessing Pakistan's Health Care Regime

After the passing of the 18<sup>th</sup> Amendment, healthcare policy and rule-making was devolved to provincial governments. The Federal Ministry of Health was dissolved, with its functionary roles being assigned to other entities, mainly provincial ministries. Theoretically, such an arrangement is designed to give provinces the freedom to design health-based policies in accordance to the specific needs and requirements of the province and its demographics. With the outbreak of COVID-19, Pakistan developed a National Action Plan for COVID-19, establishing inter-provincial and federal-provincial coordination as "a strategic goal to be achieved for the purposes of containment of the disease."

Joint External Evaluation of IHR Core Capacities in Pakistan (2016)

The joint external evaluation (JEE) is a voluntary, collaborative, multisectoral process to assess country capacities to prevent, detect and rapidly respond to public health risks whether occurring naturally or due to deliberate

 $^{255}$  Inter-provincial Coordination and Planning on Healthcare in Pakistan - COVID-19 Law and Policy Challenge, Research Society of International Law.

https://rsilpak.org/wp-content/uploads/2020/06/The-COVID-19-Law-Policy-Challenge-Inter-Provincial-Coordination-Planning-on-Healthcare-in-Pakistan-RSIL-Pakistan.pdf

or accidental events.<sup>256</sup> The JEE helps countries identify the most critical gaps within their human and animal health systems in order to prioritize opportunities for enhanced preparedness and response.<sup>257</sup>

In Pakistan's context, a Joint External Evaluation of IHR Core Capacities (JEE) was conducted in May 2016, charting Pakistan's compliance across 19 technical indicators passed on prevention, detection, and response to emerging diseases. The evaluation concluded that "despite multiple efforts, [Pakistan] has yet to meet the required core [IHR] capacities," which could adversely affect the travel and trade. <sup>258</sup> It was further noted that Pakistan was "not fully prepared to prevent, detect and respond to health threats to protect its population, irrespective of whether the threats arise internally or externally." <sup>259</sup>

Moreover, while the JEE covered 19 technical areas, in relation to the national legal framework, the Ministry of National Health Services Regulations & Coordination was tasked with identifying gaps in the legal framework. Alarmingly, however, the JEE noted that "most actions appear to be restricted by current legislation and administrative orders."<sup>260</sup>

 $\frac{https://apps.who.int/iris/bitstream/handle/10665/252755/WHO-HSE-GCR-2016.18-eng.pdf?sequence=1$ 

<sup>&</sup>lt;sup>256</sup> Joint External Evaluation Tool and Process Overview – IHR (2005)

<sup>&</sup>lt;sup>257</sup> Joint External Evaluation Tool and Process Overview – IHR (2005) https://apps.who.int/iris/bitstream/handle/10665/252755/WHO-HSE-GCR-2016.18-eng.pdf?sequence=1

<sup>&</sup>lt;sup>258</sup> World Health Organization 2017. 'Joint External Evaluation of IHR Core Capacities of the Islamic Republic of Pakistan – Mission report: 27 April – 6 May 2016', 1. <a href="https://www.who.int/ihr/publications/WHO-WHE-CPI-2017.9/en/">https://www.who.int/ihr/publications/WHO-WHE-CPI-2017.9/en/</a>

<sup>&</sup>lt;sup>259</sup> Ibid.

<sup>&</sup>lt;sup>260</sup> Ibid, p4.

Based on the JEE findings and recommendations, the Ministry of National Health Services, Regulation, and Coordination conducted seven consultative workshops (one for each province/region and one national) to tailor provincial responses to the JEE findings. Based on these consultations, a national, five-year costed roadmap and National Action Plan were prepared and launched at the end of 2017. Experts claim that this exercise has been key in investing in prevention and surveillance capacities, bolstering them to counter the current pandemic.<sup>261</sup> However, the 2017 NAPHS ends in 2022 and, given the devastating impact of the COVID-19 pandemic, concerted and timely efforts must be made to ensure that any subsequent National Health Security policy addresses the shortcomings already highlighted in the JEE.

# Tackling COVID-19 in Pakistan – Impact of Smart Lockdowns

The Government of Pakistan, averse to complete lockdowns, banked on localized "smart" lockdowns to counter the spread of COVID-19. This approach emphasizes using limited scale lockdowns in localities serving as disease hot-spots, while letting the remainder of the city function with normal social distancing rules. When modelled scientifically, such measures have shown promise with reduced infections<sup>262</sup> and healthier outcomes<sup>263</sup> overall. A limited pilot conducted in Islamabad also bore positive results, with daily

<sup>&</sup>lt;sup>261</sup> Global Health Security Agenda (GHSA) and fighting COVID-19 in Pakistan – JSI <a href="https://www.jsi.com/interview-the-global-health-security-agenda-and-fighting-covid-19-in-pakistan/">https://www.jsi.com/interview-the-global-health-security-agenda-and-fighting-covid-19-in-pakistan/</a>

<sup>&</sup>lt;sup>262</sup> Ibarra-Vega D. Lockdown, one, two, none, or smart. Modeling containing covid-19 infection. A conceptual model. The Science of the Total Environment. 2020 Aug;730:138917. DOI: 10.1016/j.scitotenv.2020.138917.

<sup>&</sup>lt;sup>263</sup> Daron Acemoglu & Victor Chernozhukov & Iván Werning & Michael D. Whinston, 2020. "Optimal Targeted Lockdowns in a Multi-Group SIR Model," NBER Working Papers 27102, National Bureau of Economic Research, Inc.

infections decreasing from 700 to 300.<sup>264</sup> Weeks of full-scale implementation country-wide, resulted in a sharp decline in COVID-19 spread within six weeks. This brought international acclaim to the approach, citing that a dire crisis was prevented through the innovative practice.<sup>265</sup>

Within this framework, Pakistan can exhibit leadership and help deepen expertise in innovative containment measures. The IHR competency framework can be further deepened to include SOPs and frameworks pertaining to implementing localized lockdowns for population-dense centres. This can include creating toolkits for implementing smart lockdowns with multiple dimensions, such as designing appropriate legal provisions for enforcement, enhanced surveillance protocols, data-gathering and analysis tools, etc. Particularly for the WHO's Eastern Mediterranean and South-East Asia Region, with similar demographics and high population density, this can be especially useful. This, coupled with enhanced tracking, tracing and testing competencies can serve as critical additions to the IHR review process, further enhancing States' ability in countering novel diseases, such as COVID-19.

#### 4. RECOMMENDATIONS AND CONCLUSION

The outbreak of COVID-19 has exposed the fractured nature of global health governance. Critical to IHR is the obligation for all States Parties to establish

<sup>&</sup>lt;sup>264</sup> "'Smart Lockdown' Helped Reduce Virus Cases in Islamabad – Officials." Arab News PK. June 20, 2020. Accessed June 25, 2020.

https://www.arabnews.pk/node/1692386/pakistan.

<sup>&</sup>lt;sup>265</sup> Saeed Shah, Why Youthful Conservative Pakistan is a Coronavirus Brightspot, July 2020, Wall Street Journal <a href="https://www.wsj.com/articles/why-youthful-conservative-pakistan-is-a-coronavirus-bright-spot-11596297600">https://www.wsj.com/articles/why-youthful-conservative-pakistan-is-a-coronavirus-bright-spot-11596297600</a>

#### **RSIL LAW REVIEW VOL.4 2020**

core capacities to detect, assess, notify and report events, and to respond to public health risks and emergencies.<sup>266</sup> In an evaluative 2014 Report,<sup>267</sup> progress was noted by countries in implementing the IHR, as well as efforts to build surveillance systems and the importance of lessons learnt over recent years. However, NFPs reported insufficient authority/capacity, limited involvement/awareness of other governmental sectors, limited investment of national financial and human resources, ongoing emergencies/conflict, extensions of deadlines rather than expanding capacities, and limited efforts to support the weakest countries in building capacities.

States Parties' self-assessment of their implementation of the IHR is limited by the variable quality and reliability of information that is provided, and the self-evaluation cannot be independently evaluated. These challenges remain outstanding in most of the developed world today, which have enabled responses to the coronavirus to be haphazard, reactive and incongruent to the best practices purported by the WHO. For overpopulated centers, such as Brazil and India, this translates into stretching the state's health sectors to the maximum while struggling to increase its internal capacities and implement other measures to contain the virus spread.<sup>268</sup>

<sup>&</sup>lt;sup>266</sup> World Health Organization

Implementation of the International Health Regulations (2005): report of the Review Committee on Second Extensions for Establishing National Public Health Capacities and on IHR Implementation.

http://apps.who.int/gb/ebwha/pdf\_files/WHA68/A68\_22Add1-en.pdf <sup>267</sup> Ibid

 $<sup>^{268}</sup>$  Global Worries as Infections Spike in Russia, Brazil and India, Voice of America News, July  $2020\,$ 

https://www.voanews.com/covid-19-pandemic/global-worries-infections-spike-russia-brazil-india

The 2014 Report identified specific recommendations to counter the above. However, they are severely limited in scope owing to the structure of the recommendation-based structure of the IHR regime and are thus weak in promoting adherence to the regime. Most of the recommendations revolve around merely commending parties on meeting the minimum requirement for core capacities, granting extensions to countries who have not met them, reminding countries of the importance of transparency and encouraging other states to provide technical and financial assistance as needed. These recommendations are inherently weak, provide little by way of guidance, and create no oversight mechanisms that can compel States to adhere to these recommendations.

Therefore, it is critical that international organizations, especially those armed with more powers than usual such as the World Health Organization, are reformed and restructured to better tackle common health challenges in the modern era.

After analyzing the structure of the WHO/IHR regime and highlighting problematic areas, we propose the following solutions:

• Strengthening the Structure of the WHO: Specifically, strengthening its monitoring and accountability mechanisms, mandating independent evaluations, and penalizing continued lack of compliance to the IHR regime. This can be achieved by updating

<sup>&</sup>lt;sup>269</sup> World Health Organization

Implementation of the International Health Regulations (2005): report of the Review Committee on Second Extensions for Establishing National Public Health Capacities and on IHR Implementation.

http://apps.who.int/gb/ebwha/pdf\_files/WHA68/A68\_22Add1-en.pdf

recommendations and if required, even amending the WHO Constitution to ensure that adherence and compliance is prioritized.

- Implementing Periodic Review Mechanisms: For the countries under review, the WHO should arrange for an independent field-based assessment and this should be presented to the World Health Assembly (or a committee created for this purpose) along with a self-assessment report. Post-review, the WHO Secretariat may develop a cost-action plan on the basis of the costing tool along with a public report that outlines the implementation strategy with requirements for international assistance. This is considered to be more effective in identifying gaps and obtaining support from the international community as required.
- Creating a High-Level Panel: Usually formed only in response to crisis events such the EVD outbreak, a permanent high-level council on global public health crisis must be created to better respond to a public health crisis. Instead of focusing on health crises, this panel is recommended to regularly monitor and manage issues related to external factors that affect the preparedness and prevention of an epidemic. Such a body can report to the General Assembly in a timely manner, and be representative of Member States while issuing actionable recommendations to target both health emergencies as well as ensure building of IHR core competencies.
- Integrating Risk and a One-Health Approach to WHO
   Evaluative Frameworks: Integrating risk assessment approaches has

been linked with effective IHR outcomes in prior WHO reports.<sup>270</sup> Such approaches should not only be mandated, but the evaluative process must evolve from mere "checklists to a more action-oriented approach.<sup>271</sup>" Furthermore, integrating a "One Health" approach is also critical.<sup>272</sup> This approach combines the study of zoonotic (originating from animals) and human-based infectious diseases such as influenza, polio, MERS-CoV, Ebola and COVID-19. This approach promotes animal health as well as health of individuals, and will prevent novel diseases from forming in the first place.

■ Deepen Funding Pathways to the WHO: With an operational budget comparable to that of "a medium-sized hospital," and a mandate as broad as the "attainment of health of all peoples," the WHO budget is spread over 194 countries, often working to eradicate diseases and ensure immunization in the most vulnerable communities of the world. While funding concerns have always been a problem, the proliferation of global health initiatives outside of the WHO framework, such as the Bill and Melinda Gates Foundation, the GAVI Alliance, Global Fund, etc. have redirected funds, adversely impacting direct funding to the WHO. The impact of the WHO to regain back this space from private actors and further invest.

<sup>270</sup> Ibid.

<sup>&</sup>lt;sup>271</sup> Ibid.

<sup>&</sup>lt;sup>272</sup> Ibid.

<sup>&</sup>lt;sup>273</sup> Lee, Kelley, Katherine Wells, and James Hamblin. "Listen: It's a Small World Health Organization." The Atlantic. May 28, 2020.

https://www.theatlantic.com/health/archive/2020/05/its-a-small-world-health-organization/612169/.

<sup>&</sup>lt;sup>274</sup> Reddy, S., Mazhar, S. & Lencucha, R. The financial sustainability of the World Health Organization and the political economy of global health governance: a review of funding proposals. *Global Health* 14, 119 (2018). https://doi.org/10.1186/s12992-018-0436-8

in reforming broader healthcare sectors particularly in the developing world to prevent outbreaks such as COVID-19 from occurring.<sup>275</sup>

# Empowering the WHO Regional Network for Local Solutions:

Promoting regional actors to come up with data-backed solutions and other protocols is essential in countering common threats. Pakistan's effective use of 'smart lockdown' strategy, complemented by effective contact tracing and containment measures prevented the country from becoming a major COVID-19 hotspot, similar to Brazil and India. WHO Regional Offices should incentivize such innovative practices, and streamline the process for such solutions to be disseminated to regional partners in the form of recommendations, SOPs and/or toolkits for enhanced implementation.

<sup>&</sup>lt;sup>275</sup> Meisterhans, Nadja. "The World Health Organization in Crisis—Lessons to Be Learned Beyond the Ebola Outbreak." The Chinese Journal of Global Governance 2, no. 1 (2016): 1-29.

<sup>&</sup>lt;sup>276</sup> Global Worries as Infections Spike in Russia, Brazil and India, Voice of America News, July 2020

https://www.voanews.com/covid-19-pandemic/global-worries-infections-spike-russia-brazil-india